

HON HAI TECHNOLOGY GROUP

**2025**

# *Annual General Meeting*

Chairman | Young Liu

May 29, 2025

$3+3+3=\infty$

# Outline



1. Sustainability
2. Technology
3. Growth
4. List of Director Candidates
5. Shareholder Benefits
6. Key Technology Showcase

$\exists + \exists + \exists = \infty$

# 1 Sustainability



**Sustainable Operations = EPS + ESG**

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# 32 Sustainability Goals 2022-2025

## E 8 Goals S 10 Goals G 14 Goals



### Green Intelligence

Actively responding to climate change & Achieving Net Zero Carbon Emissions by 2050



### Circular Economy

Promoting resource regeneration and circularity & Creating zero-waste eco-parks



### Mutual Benefit and Prosperity

Actively giving back to society & Contributing to harmonious development



### Happy Development

Enhancing professional competitiveness & Increasing employee sense of belonging



### Lasting Sustainability

Collaborating with supply chain partners & Responding to ESG



### Inclusive Governance

Included in the Dow Jones Sustainability Index & Becoming a benchmark for corporate governance

# Next 5 Years for ESG

## Group



**Sustaining Operational Compliance & Actively Implementing ESG**

## Partners



**Partnering with Suppliers for ESG Transformation**

## Society



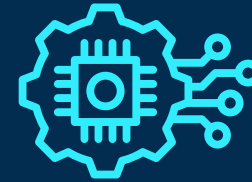
**Exerting Social Influence & Creating a Sustainable Ecosystem**



# 2 Technology

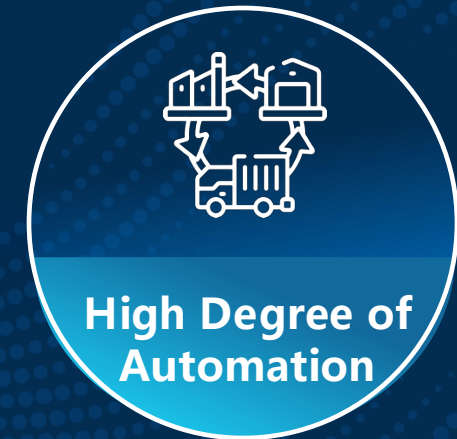
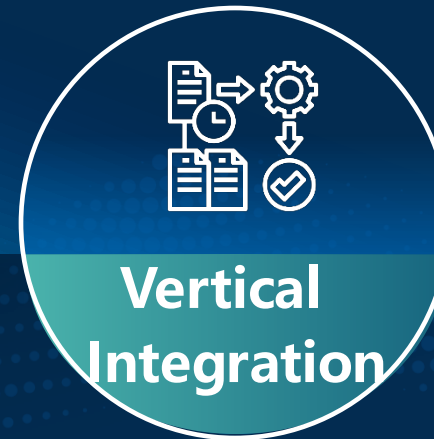
# Hon Hai Technology – ICT

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# ICT | Most Comprehensive Design and Manufacturing Services



# AI Servers | A Major Global AI Factory Exporter



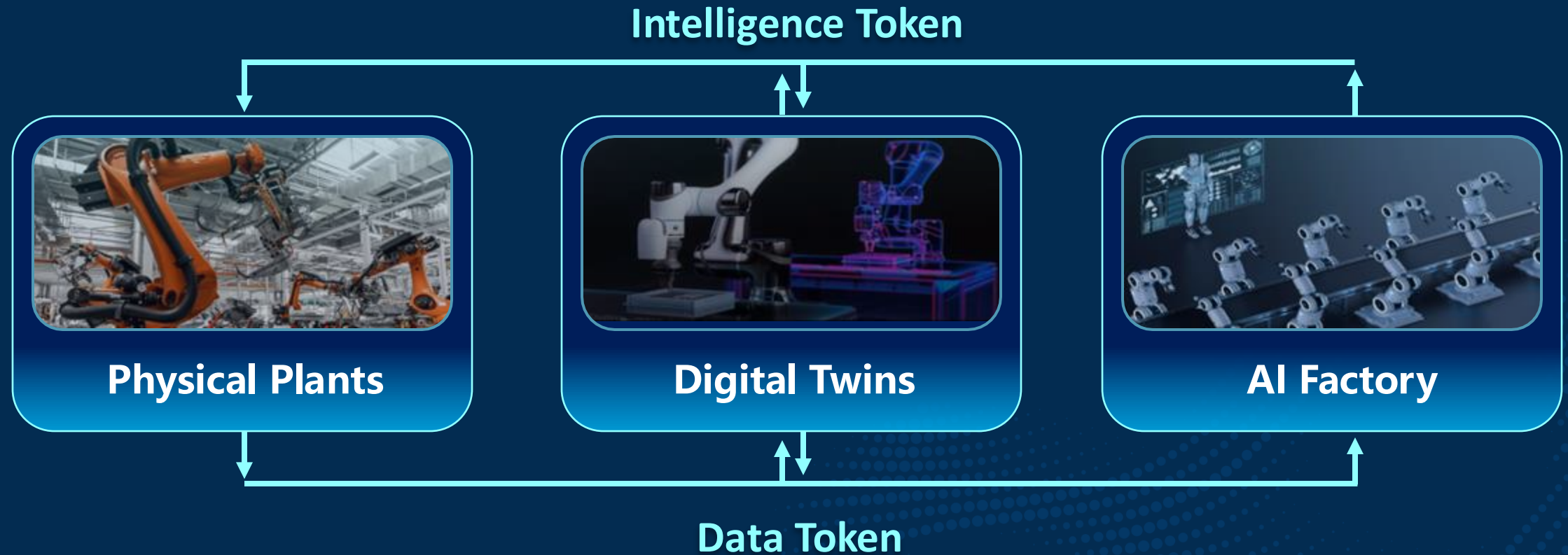
## Leading Manufacturer of AI Server Design and Manufacturing



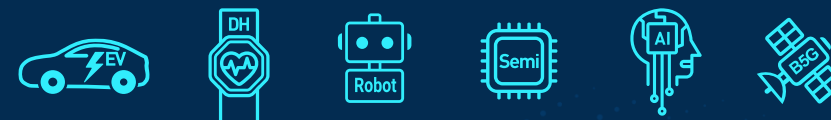
## Deploying AI Computing Centers in Taiwan



# Future Factories | Digital Twins Powering Physical Plants



# Hon Hai Technology – 3+3



# 3+3 | Transforming and Upgrading



Large Potential Market



High Compound Annual Growth Rate (CAGR)



Hon Hai Advantages

**3**  
Future  
Industries

+

**3**  
Core  
Technologies

Electric  
Vehicles



Digital  
Health



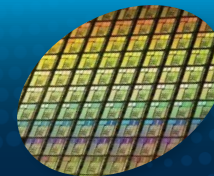
Robotics



Artificial  
Intelligence



Semiconductors



Next-  
Generation  
Communication





**EV | To become one of world's top three CDMS providers**



# CDMS



# Digital Health | Becoming Core Ecosystem Integrator of Digital Health Industry



Life Science Sovereign AI

Telemedicine, Home Healthcare Services

CoDoctor, Health Cloud Platform



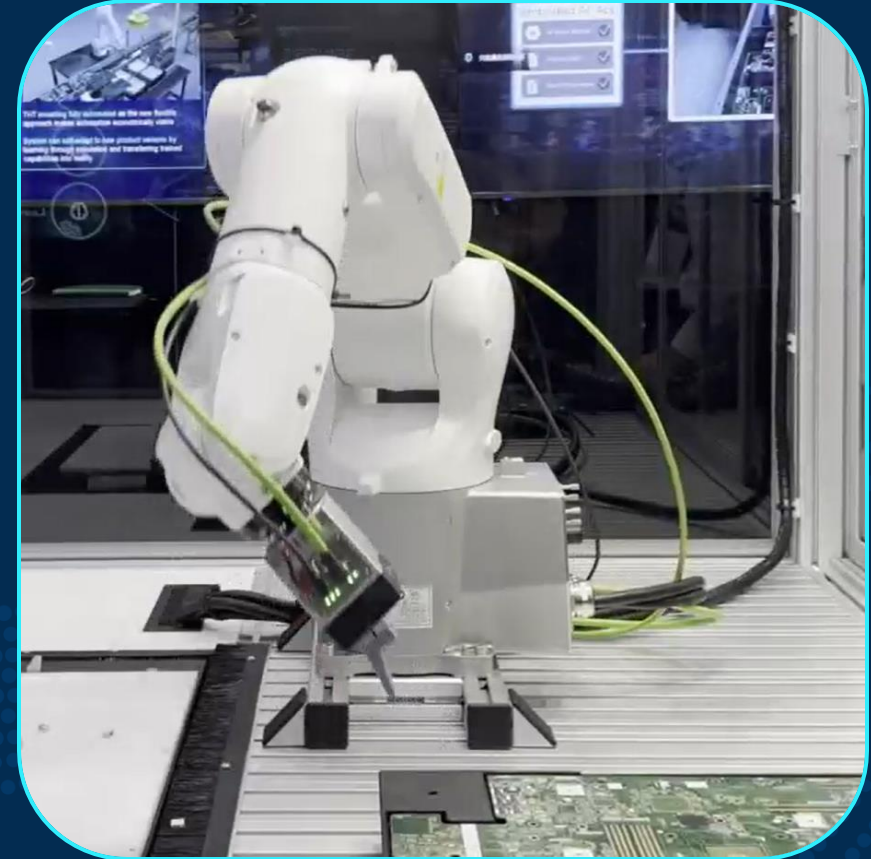


# Robotics | Integrating Generative AI, Investing in Key Technologies for Robotics



Establish a **Robotics Manufacturing Platform**

Utilize **Diverse Production and Manufacturing Scenarios** to Promote Smart Manufacturing



# AI | Broad Layout and Applications



## Hardware Vertical Integration

Vertical Integration  
40% of the global  
server market



## Global Layout

AI Data Center Industry  
Chain  
Multiple Smart Cities  
Globally



## Enterprise Governance Applications

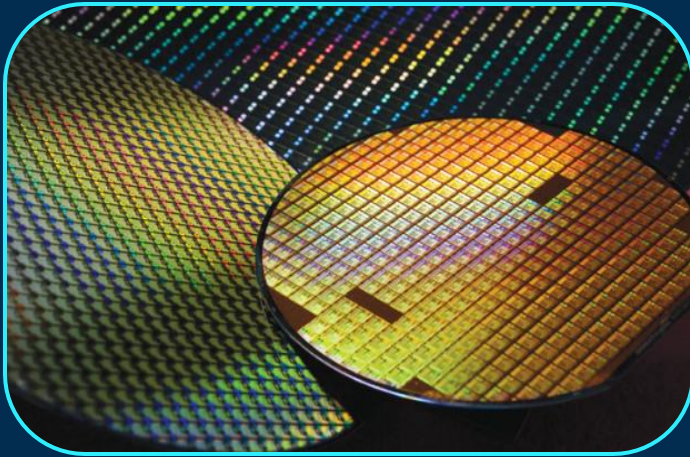
Using Game-Changing AI  
Everyday AI



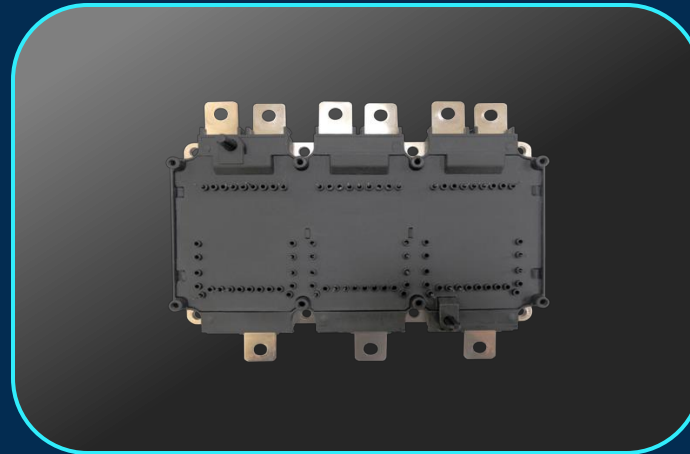
## Three Major Software Platforms

GenAI as foundation  
for three major  
platforms

# Semiconductors | Focusing on End-Use Applications, Expanding Supply Chain Integration Layout



**Wafer Fab /  
Packaging and  
Testing Plant**

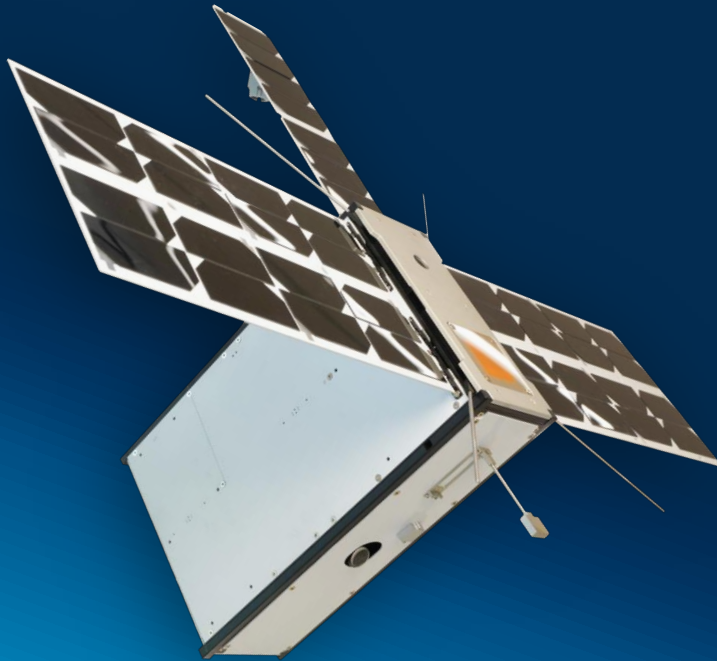


**Small Integrated  
Circuits**



**Automotive  
Semiconductors**

# Space Technology | Bringing ICT/EV Domain Advantages into New Space Supply Chain



To become a **leading CDMS vendor** for 6G sovereign **low-Earth orbit** constellations by **2030**

**From space to ground**, to become the core key technology for **three major platforms**

# Hon Hai Technology – Three Smart Platforms

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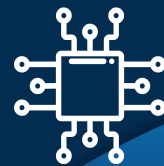




# Three Smart Platforms | Technology Manufacturing Platform Service Company



Platform Service Provider



Key Components



Module



Assembly

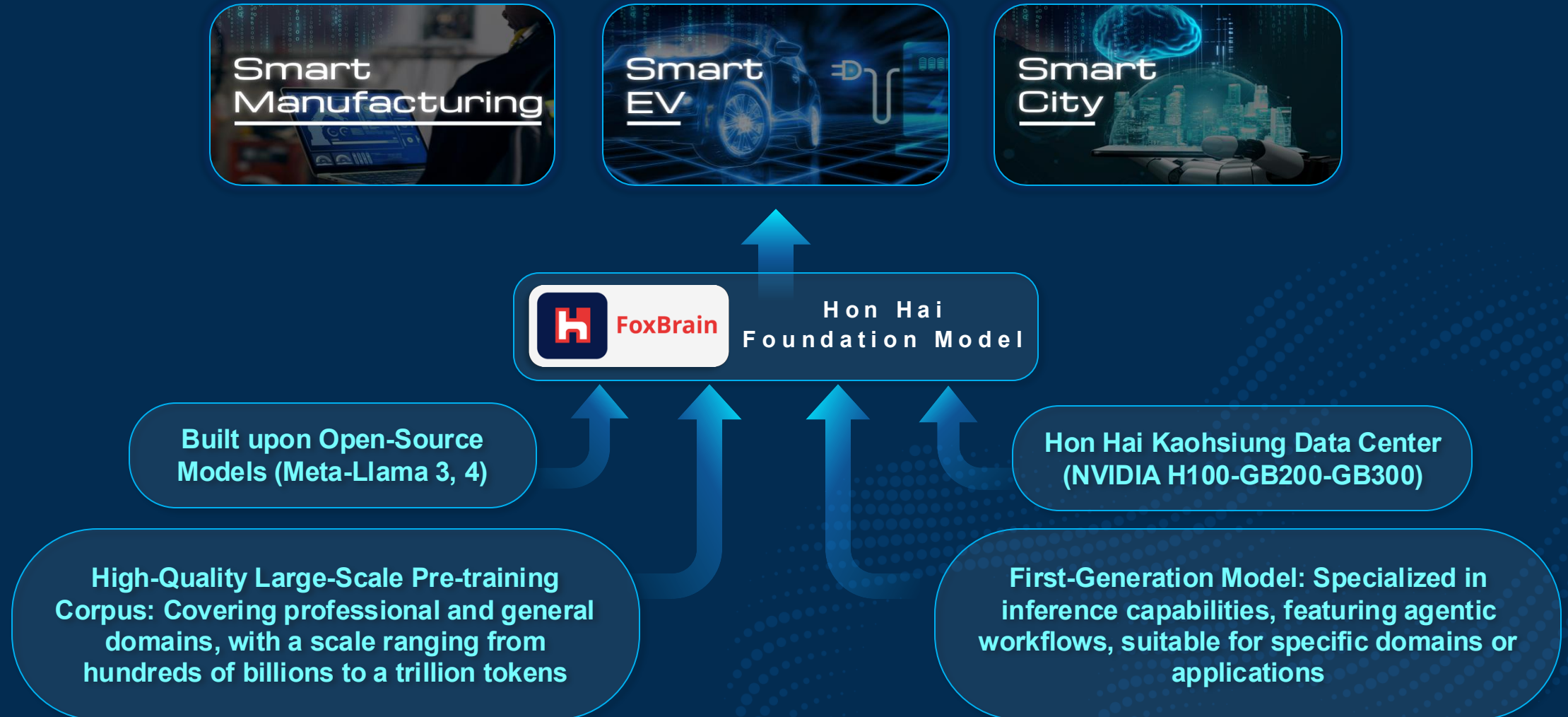


IC & Software

Manufacturing Service Provider

Powered by AI Factory

# Three Smart Platforms + FoxBrain





# Technology – Hon Hai Research Institute

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**HHRI**

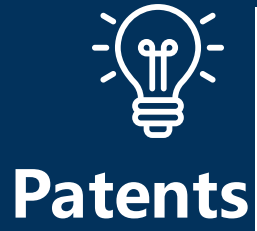


鴻海精密工業股份有限公司  
HON HAI PRECISION IND. CO., LTD.





# HHRI | R&D Capabilities and Outlook



**35** Patents Granted  
**63** Patents Pending



**AI**  
**FoxBrain 2.0**



**Semiconductors**  
Compound Semiconductors  
and Silicon Heterogeneous  
Integration



**Next-Generation  
Communications**  
Key Technologies for LEO  
Satellite Communications



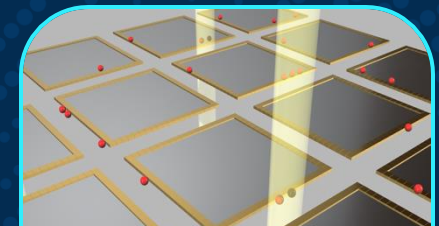
Published in **234** Journals  
Participated in **128** Conferences



**Information Security**  
Optimization of Post-  
Quantum Cryptography  
Migration Strategy System  
Performance



**Quantum Computing**  
Developing Quantum  
Error Correction  
Technology



**Ion Trap  
Laboratory**  
Achieving High-Fidelity Ion  
Quantum Bit Manipulation

**Manufacturing**  
Hon Hai



**Technology**  
Hon Hai

# 3 Growth

# 2024 Operating Highlights | Revenue and EPS Hit Record Highs



## Record High

### ■ Revenue

**6.86**

Trillion NTD



## 17-Year High

### ■ EPS

**11.01** NTD

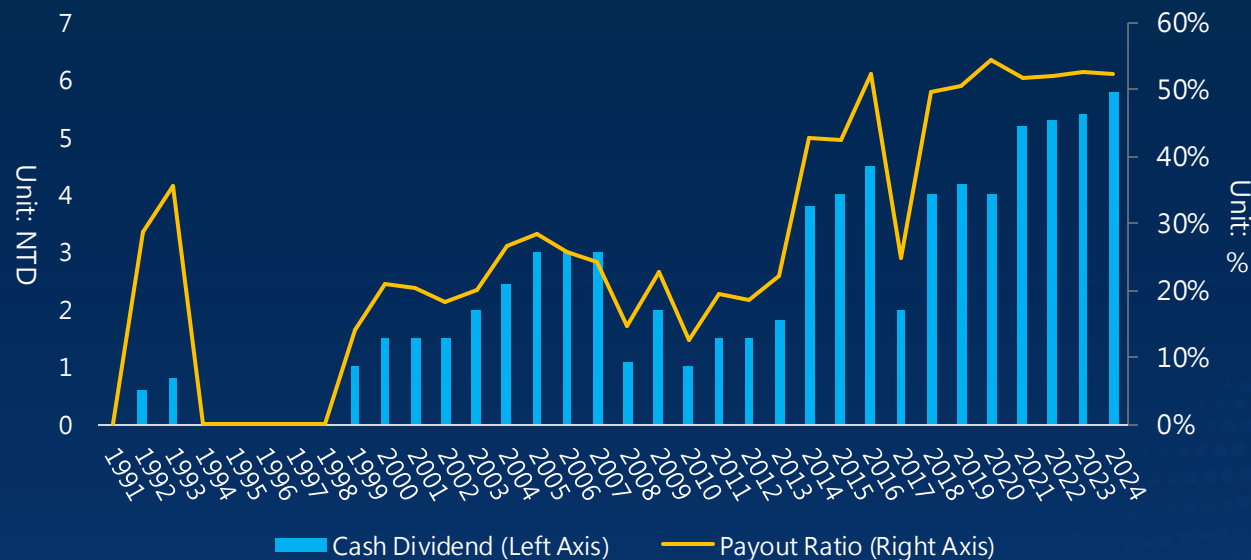


## Performance of Three Ratios

- Gross Profit Margin **6.25%**
- Operating Profit Margin **2.92%**
- Net Profit Margin **2.23%**

# Cash Dividend Per Share Reaches New High Since Listing

## Cash Dividends Per Share and Payout Ratio After Listing



2024 Fiscal Year Cash Dividend Per Share

Reaches New High Since Listing

5.8 NTD

Exceeds 50% for Six Consecutive Years



# Customer Portfolio | Cloud and Network Continuously Improving, Balancing Product Mix



From Year 2019 ~2024



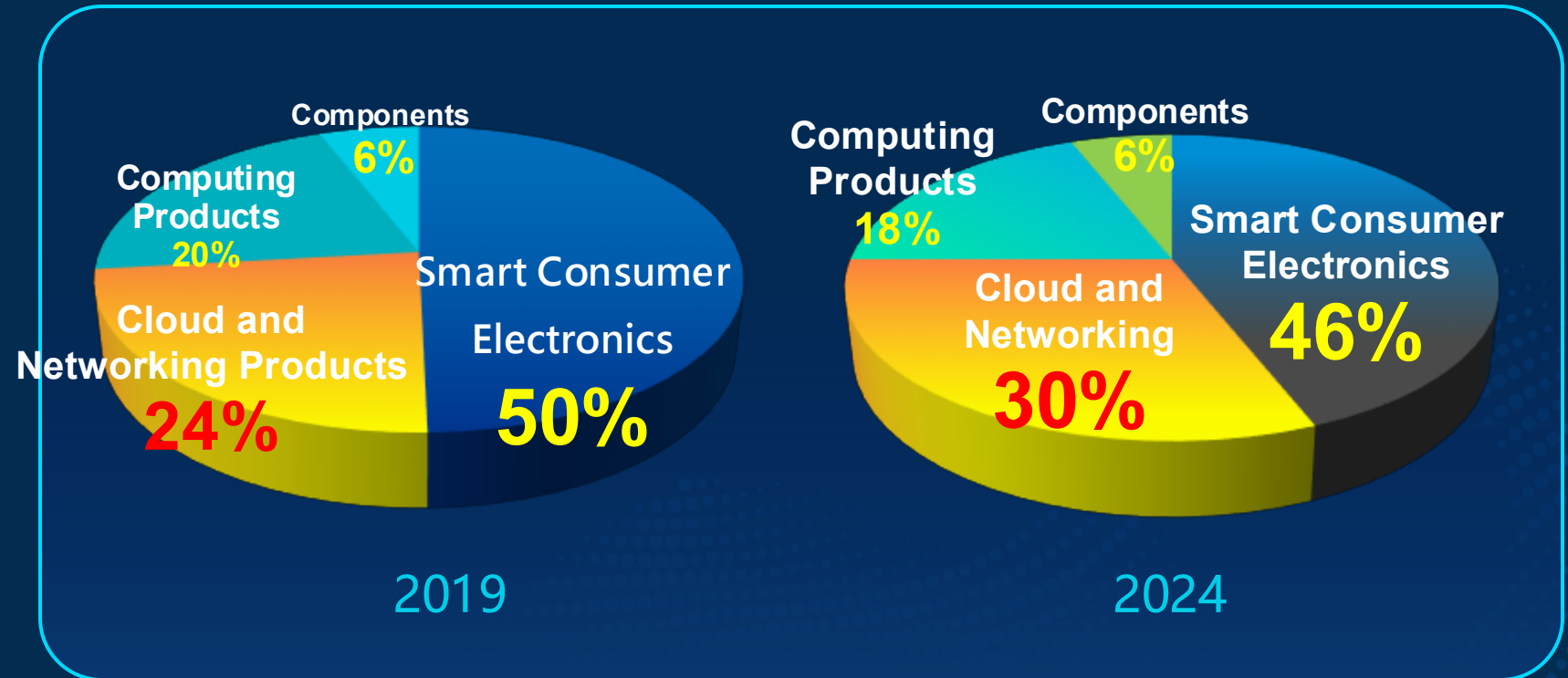
Smart Consumer  
Electronics Products

Grew **20%**

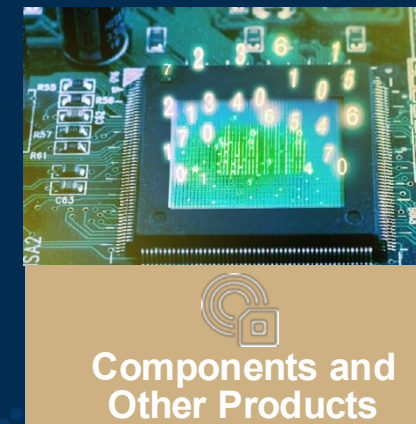


Cloud and Networking

Products Grew **60%**



# Outlook for 2025 | Year of AI



**Influencing  
Factors**



**Political and  
Economic Situation**

**Tariff Policies**

**Exchange Rate  
Fluctuations**

**Monetary  
Policy**

# Global Diversified Layout | Supply Chain Resilience

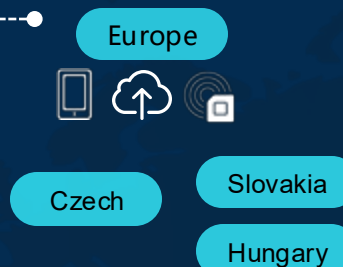


**233** campuses and offices in **24** countries / areas around the world

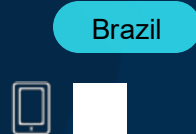
**54** Sites in Americas



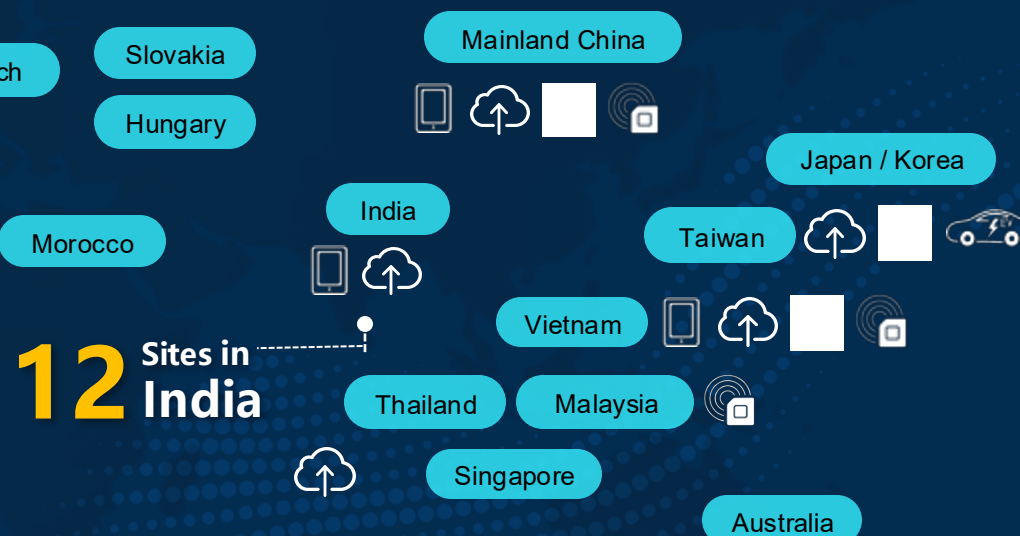
**12** Sites in Europe



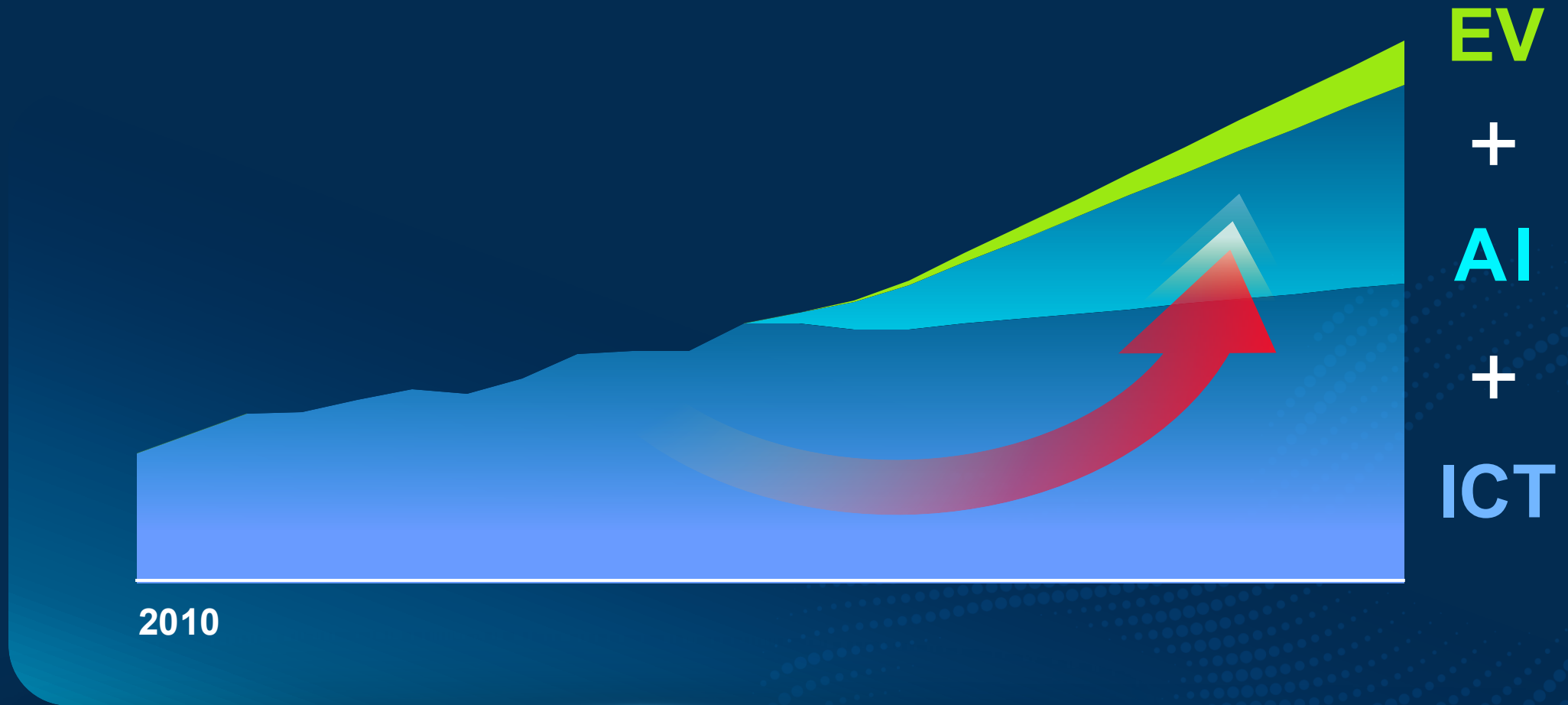
**1** Site in North Africa



**154** Sites in Asia



# Outlook for Next Three Years | AI Continues to Grow, EV Increases Contribution



# 4 List of Director Candidates

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# List of Director and Independent Director Candidates



**2025**

33% Female Directors  
56% Independent  
Directors

## Directors



Chairman

LIU, YOUNG-WAY



NEW

CHIANG, SHANG-YI



NEW

CHANG, CHING-RAY



Dr. Christina Yee-Ru Liu

Diverse Backgrounds Covering Fields such as Business, Management, Technology, Law, and Finance

## Independent Directors



HWANG, TSING-YUAN



WANG, KUO-CHENG



LIU, LEN-YU



CHEN, YUE-MIN



NEW

HSU, TZU-MEI

# 5 Shareholder Benefits

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# Shareholder Benefits | Expanding Participation in Partner Company Benefits



## Leisure



37 Brands  
1600+ Shops

## Kingza



## Delicacies



Uber Eats



瘋美購購物網

## Learning



## SHARP

SHARP



夏普震旦

## Transportation

EMOVING  
中華電動二輪車



gogoro

## Daily

TECO



# 6 Key Technology Showcase

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# Exhibits | Electric Vehicles

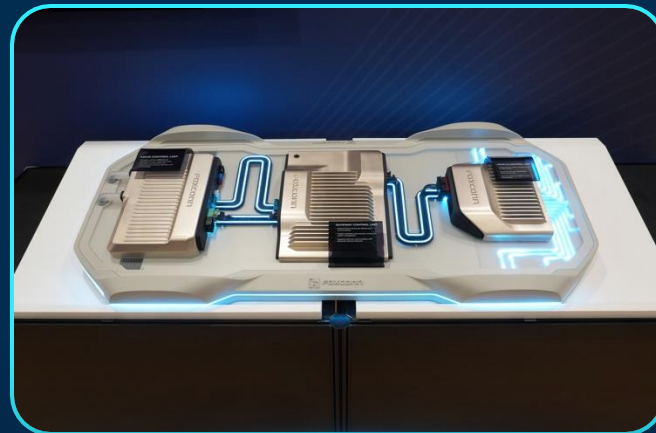




# Exhibits | AI Servers

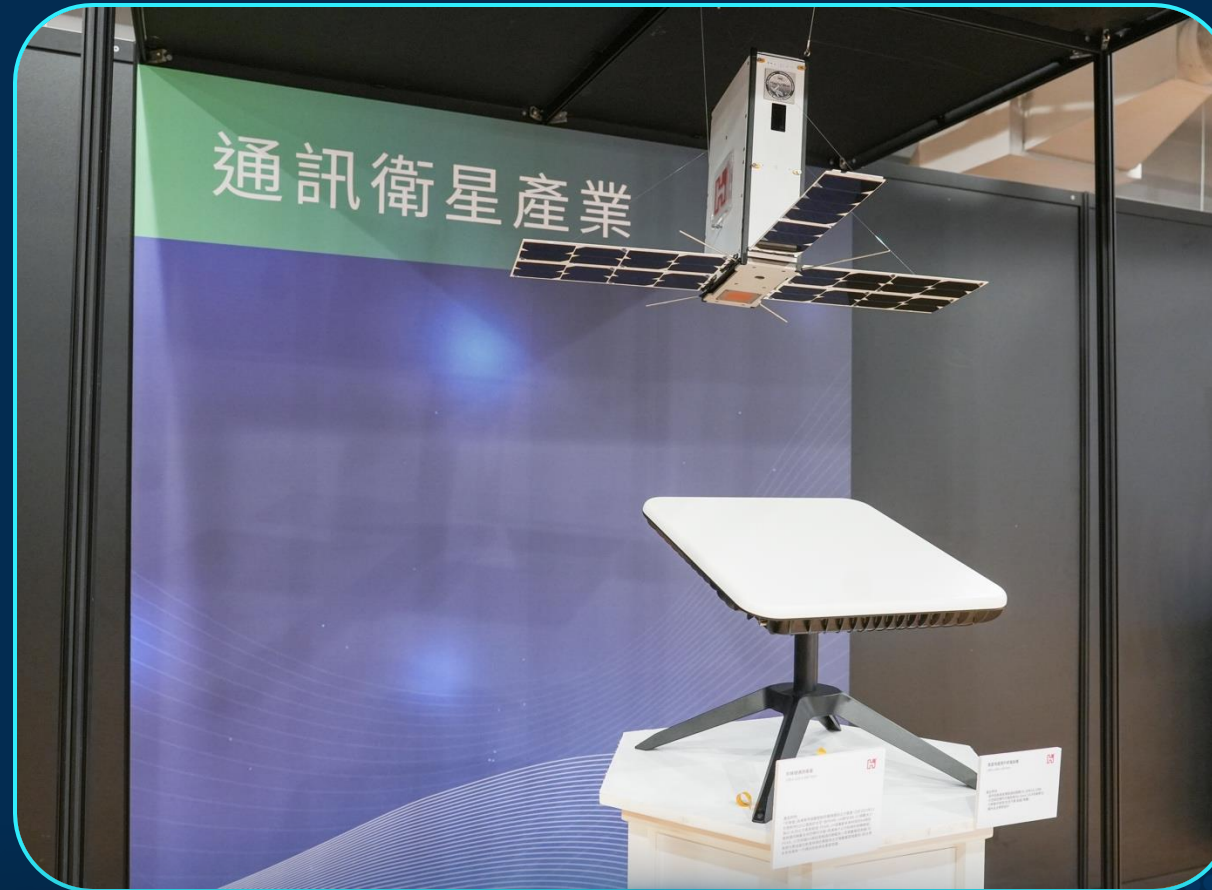


# Exhibits | Three Smart Platforms





# Exhibits | Space Technology



# Exhibits | Batteries and Energy Storage Equipment

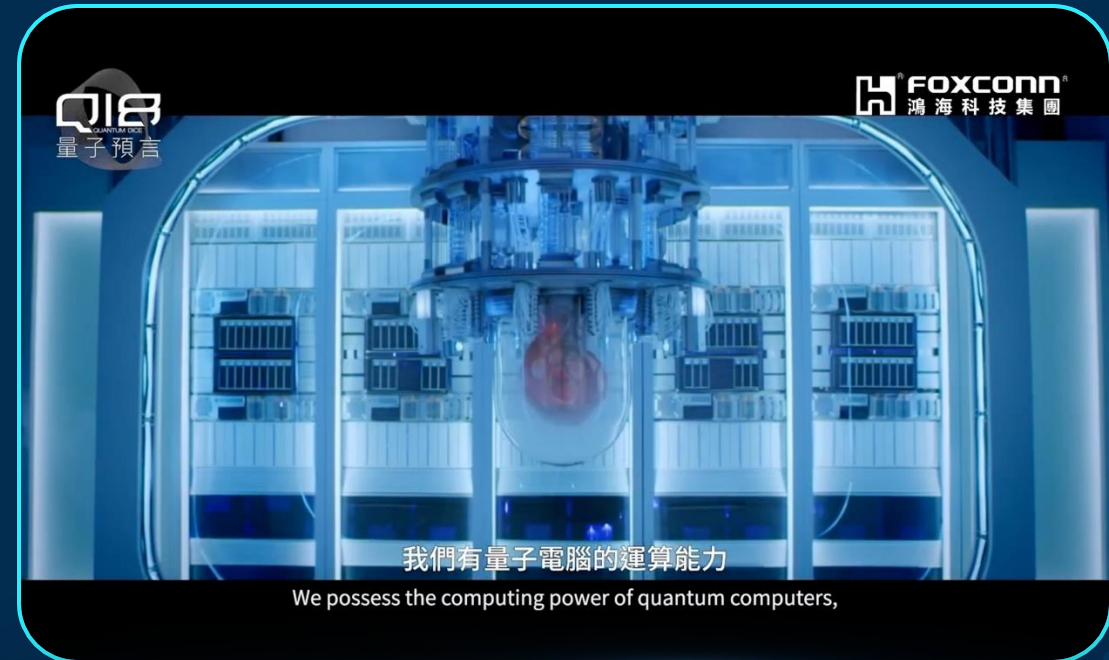


# Exhibits | Semiconductors and Automation Equipment





# Exhibits | FoxBrain and Quantum Technology



# Exhibits | Healthcare Robotics





# Exhibits | Hon Hai Souvenir Shop



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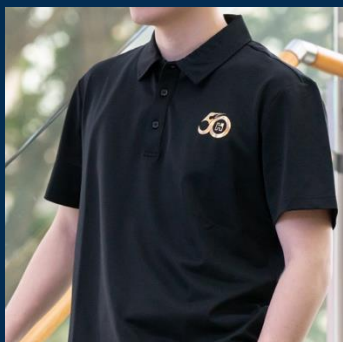
電巴盒



筆類



悠遊卡



服飾類



保溫瓶



充電盤

# | THANK YOU

3+3+3=∞